

**AUDITED FINANCIAL STATEMENTS
AND OTHER FINANCIAL INFORMATION**

**SINGAPORE BOOK COUNCIL LIMITED
(Incorporated in Singapore)**

Company Registration Number: 201805935W

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

SINGAPORE BOOK COUNCIL LIMITED

(Incorporated in Singapore)

AUDITED FINANCIAL STATEMENTS AND OTHER FINANCIAL INFORMATION

DIRECTORS

Tan Chee Lay
Teo Lian Choo Geraldine
Ah-Hee Li Yin Yin
Lan Luh Luh, Melissa Grace
Lim Wooi Tee
Rilla Melati Binte Bahri
Priyanka Rakesh Sachdev

REGISTERED OFFICE

90 Goodman Road Block E #03-32
Goodman Arts Centre
Singapore 439053

SECRETARY

Ross Yu Limjoco

AUDITORS

MJMA PAC
3791 Jalan Bukit Merah
#10-01 E-Centre @ Redhill
Singapore 159471

INDEX	PAGE
DIRECTORS' STATEMENT	1
INDEPENDENT AUDITOR'S REPORT	3
BALANCE SHEET	6
STATEMENT OF FINANCIAL ACTIVITIES	7
STATEMENT OF CASH FLOWS	8
NOTES TO THE FINANCIAL STATEMENTS	9

SINGAPORE BOOK COUNCIL LIMITED

DIRECTORS' STATEMENT

The directors are pleased to present their statement to the members together with the audited financial statements of Singapore Book Council Limited (the Company) for the financial year ended 31 March 2025.

OPINION OF THE DIRECTORS

In the opinion of the directors,

- (i) the financial statements of the Company are drawn up so as to give a true and fair view of the financial position of the Company as at 31 March 2025 and of the financial performance and cash flows of the Company for the financial year then ended in accordance with the provisions of the Singapore Companies Act 1967, Singapore Charities Act 1994 and other relevant regulations ("the Charities Act and Regulations"), and Charities Accounting Standard in Singapore;
- (ii) the Company has complied with Regulation 15 of the Charities (Institutions of a Public Character) Regulations;
- (iii) the use of donation monies are in accordance with the objectives of the Company as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (iv) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

DIRECTORS

The directors of the Company in office at the date of this statement are:-

Tan Chee Lay
Teo Lian Choo Geraldine
Ah-Hee Li Yin Yin
Lan Luh Luh, Melissa Grace
Lim Wooi Tee
Rilla Melati Binte Bahri
Priyanka Rakesh Sachdev

ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE SHARES OR DEBENTURES

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose object is to enable the directors of the Company to acquire benefits by means of the acquisition of shares or debentures of the Company or any other body corporate.

OTHER MATTERS

As the Company is limited by guarantee and does not have a share capital, matters relating to the issue of shares or share options are not applicable.

SINGAPORE BOOK COUNCIL LIMITED

DIRECTORS' STATEMENT (CONT'D)

AUDITOR

MJMA PAC has expressed its willingness to accept re-appointment as auditor.

On behalf of the board of directors



TAN CHEE LAY

Director

Singapore
25 September 2025



AH-HEE LI YIN YIN

Director

MJMA PAC

(Reg. No. 200719634W)

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SINGAPORE BOOK COUNCIL LIMITED INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF SINGAPORE BOOK COUNCIL LIMITED

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Singapore Book Council Limited (the Company), which comprise the balance sheet of the Company as at 31 March 2025, the statement of financial activities and statement of cash flows of the Company for the year then ended, and notes to the financial statements, including summary of significant accounting policies.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Companies Act 1967 ("Act"), Charities Act 1994 and other relevant regulations (the "Charities Act and Regulations") and Charities Accounting Standard ("CAS") so as to give a true and fair view of the financial position as at 31 March 2025 and of the financial performance and cash flows of the Company for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent in accordance with the Accounting and Corporate Regulatory Authority (ACRA) Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the Directors' Statement set out on pages 1 and 2 but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

SINGAPORE BOOK COUNCIL LIMITED

INDEPENDENT AUDITOR'S REPORT (CONT'D)

Responsibilities of Management and Directors for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Companies Act, the Charities Act and Regulations and CAS, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, further events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

SINGAPORE BOOK COUNCIL LIMITED

INDEPENDENT AUDITOR'S REPORT (CONT'D)

Auditor's Responsibilities for the Audit of the Financial Statements (cont'd)

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required to be kept by the Company have been properly kept in accordance with the provisions of the Companies Act, and the Charities Act and Regulations.

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

- (a) the Company has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (b) the Company has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.



MJMA PAC
Public Accountants and
Chartered Accountants

Singapore

25 September 2025

SINGAPORE BOOK COUNCIL LIMITED

BALANCE SHEET

AS AT 31 MARCH 2025

	NOTE	2025 S\$	2024 S\$
ASSETS			
Non-current assets			
Plant and equipment	4	1,020	1,740
		<u>1,020</u>	<u>1,740</u>
Current assets			
Trade and other receivables	5	16,125	8,102
Cash and bank balances	6	1,050,657	1,075,417
		<u>1,066,782</u>	<u>1,083,519</u>
Total assets		<u>1,067,802</u>	<u>1,085,259</u>
Current liabilities			
Other payables	7	34,638	25,178
Grants received in advance	7A	189,397	-
		<u>224,035</u>	<u>25,178</u>
Total liabilities		<u>224,035</u>	<u>25,178</u>
Net assets		<u>843,767</u>	<u>1,060,081</u>
Represented by:			
Unrestricted fund		813,970	1,060,081
Restricted fund		29,797	-
Total funds	8	<u>843,767</u>	<u>1,060,081</u>

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

SINGAPORE BOOK COUNCIL LIMITED

STATEMENT OF FINANCIAL ACTIVITIES

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

	NOTE	S\$	S\$	2025 S\$	2024 S\$
		Unrestricted fund	Restricted fund	Total funds	Unrestricted fund
INCOME					
- Donations	10	209,138	-	209,138	151,877
- Fundraising events	10	-	-	-	104,435
- Grants		864,841	107,503	972,344	938,343
- Charitable activities	10A	206,819	62,500	269,319	126,062
		1,280,798	170,003	1,450,801	1,320,717
OTHER INCOME					
	11	12,393	-	12,393	18,225
EXPENSES					
	9				
- Cost of generating fund		(830,319)	(107,267)	(937,586)	(877,264)
- Cost of governance		(708,983)	(32,939)	(741,922)	(673,956)
(DEFICIT) / SURPLUS FOR THE FINANCIAL YEAR		(246,111)	29,797	(216,314)	(212,278)
RECONCILIATION OF FUND					
TOTAL FUNDS AT BEGINNING OF FINANCIAL YEAR		1,060,081	-	1,060,081	1,272,359
TOTAL FUNDS AT END OF FINANCIAL YEAR		813,970	29,797	843,767	1,060,081

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

SINGAPORE BOOK COUNCIL LIMITED

STATEMENT OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2025

	NOT E	2025 S\$	2024 S\$
Cash flows from operating activities			
Deficit for the financial year		(216,314)	(212,278)
<u>Adjustments for non-cash item:</u>			
Depreciation expense	4	720	1,087
Operating deficit before working capital changes		(215,594)	(211,191)
<u>Changes in working capital:</u>			
(Increase) / decrease in other receivables		(8,023)	9,503
Increase in other payables		9,460	2,114
Increase in restricted fund		(29,797)	-
Net cash used in operating activities		(243,954)	(199,574)
Cash flows from investing activities			
Purchase of plant and equipment	4	-	(2,160)
Net cash used in investing activities		-	-
Net decrease in cash and cash equivalents		(243,954)	(201,734)
Cash and cash equivalents at the beginning of financial year		1,075,417	1,277,151
Cash and cash equivalents at the end of financial year	6	831,463	1,075,417

The accompanying accounting policies and explanatory notes form an integral part of the financial statements.

SINGAPORE BOOK COUNCIL LIMITED

NOTES TO THE FINANCIAL STATEMENTS

31 MARCH 2025

1. CORPORATE INFORMATION

The Company is a private company limited by guarantee incorporated and domiciled in Singapore. The registered office and principal place of operations is at 90 Goodman Road Block E #03-32 Goodman Arts Centre Singapore 439053.

The principal activities of the Company are to develop, support and advocate a multicultural literary arts sector and charitable and other supporting activities aimed at humanitarian work.

The Company is an approved Institution of a Public Character.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of preparation

The financial statements of the Company have been prepared in accordance with the Charities Accounting Standard ("CAS") under the historical cost basis except as disclosed in the accounting policies below. The accounting policies of the Company are consistent with the requirements of the CAS and are applied consistently to similar transactions, other events and conditions.

The financial statements are presented in Singapore Dollars (S\$), which is also the functional currency of the Company.

(b) Plant and equipment

All items of plant and equipment are initially recorded at cost. Subsequent to recognition, plant and equipment are measured at cost less accumulated depreciation. Cost includes the cost of replacing parts of the plant and equipment and borrowing costs that are directly attributable to the acquisition or production of a qualifying plant and equipment. The cost of an item of plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably.

When significant parts of plant and equipment are required to be replaced in intervals, the Company recognises such parts as individual assets with specific useful lives and depreciation, respectively. Likewise, when a major inspection is performed, its cost is recognised in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in the statement of financial activities as incurred.

Depreciation is computed on a straight-line basis over their estimated useful lives, which are as follows:

Computers	3 years
Furniture and equipment	3 years
Leasehold improvements	3 years

SINGAPORE BOOK COUNCIL LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

31 MARCH 2025

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(b) Plant and equipment (cont'd)

The carrying values of plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

An item of plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use. Any gain or loss on derecognition of the asset is included in the statement of financial activities in the financial year the asset is derecognised.

The residual value, useful life and depreciation method are reviewed at each financial year-end, and adjusted prospectively, if appropriate. As a result of this review, the useful lives of plant and equipment are estimated by management to be 3 years effective from 1 April 2019 (2019: useful life was 1 year).

(c) Financial assets

The Company has financial assets in the following categories: cash and cash equivalents and trade and other receivables.

Trade and other receivables (excluding prepayments) are recognised at their transaction price excluding transaction costs, if any. Transaction costs are recognised as expenditure in the statement of financial activities as incurred. Prepayments are initially recognised at the amount paid in advance for the economic resources expected to be received in the future.

After initial recognition, trade and other receivables are subsequently measured at cost less any accumulated impairment losses. Prepayments are subsequently measured at the amount paid less the economic resources received or consumed during the financial year.

Financial assets are derecognised when the contractual rights to receive cash flows from the assets have expired or have been transferred and the Company has transferred substantially all risks and rewards of ownership. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received is recognised in the statement of financial activities.

SINGAPORE BOOK COUNCIL LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

31 MARCH 2025

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(d) Impairment of financial assets

The Company assesses at each balance sheet date whether there is objective evidence that a financial asset or a group of financial assets is impaired and recognises an allowance for impairment when such evidence exists.

An allowance for impairment is established when there is objective evidence that the Company will not be able to collect all amounts due according to the original terms of the receivables.

To determine whether there is objective evidence that an impairment loss has been incurred, the Company considers assessable data that comes to the attention of the Company.

In the case of other receivables, the amount of impairment loss is the difference between the financial asset's carrying amount and the undiscounted future cash flows, excluding unearned interest of interest-bearing assets that the Company expects to receive from assets.

The recognised impairment loss is subsequently reversed if the amount of the impairment loss decreases and the decrease is related objectively to an event occurring after the impairment is recognised. The reversal shall not result in a carrying amount of the financial assets, net of any allowance account that exceeds what the carrying amount would have been had the impairment not previously been recognised. The reversal of impairment loss is recognised in the statement of financial activities.

(e) Financial liabilities

Financial liabilities are recognised on the balance sheet when, and only when the Company becomes a party to the contractual provisions of the financial instrument. The Company derecognises financial liabilities when, and only when, the Company's obligations are discharged, cancelled or they have expired.

The Company's financial liabilities are other payables.

SINGAPORE BOOK COUNCIL LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

31 MARCH 2025

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(f) Related parties

A related party is defined as follows:

(a) A person or a close member of that person's family is related to the Company if that person:

- (i) Has control or joint control over the Company;
- (ii) Has significant influence over the Company; or an interest in the Company that gives him significant influence over the Company; or
- (iii) Is a member of the key management personnel of the Company.

(b) An entity is related to the Company if any of the following conditions apply:

- (i) The entity and the Company are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others);
- (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member);
- (iii) Both entities are joint ventures of the same third party;
- (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity;
- (v) The entity is a post-employment benefit plan for the benefit of employees of either the Company or an entity related to the Company. If the Company is itself such a plan, the sponsoring employers are also related to the Company;
- (vi) The entity is controlled or jointly controlled by a person identified in (a); or
- (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

(g) Impairment of non-financial assets

At each reporting date, plant and equipment are reviewed to determine whether there is any indication that those assets have suffered an impairment loss. If there is an indication of possible impairment, the recoverable amount of any affected asset (or group of related assets) is estimated and compared with its carrying amount. If estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in profit or loss.

SINGAPORE BOOK COUNCIL LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

31 MARCH 2025

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(g) Impairment of non-financial assets (cont'd)

If an impairment loss subsequently reverses, the carrying amount of the asset (or group of related assets) is increased to the revised estimate of its recoverable amount, but not in excess of the amount that would have been determined had no impairment loss been recognised for the asset (group of related assets) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

(h) Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and balance with banks which are subject to an insignificant risk of changes in value.

(i) Employee benefits

Defined contribution plan

The Company participates in the national pension schemes as defined by the laws of Singapore in which it operates. The Company makes contributions to the Central Provident Fund scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the year in which the related service is performed.

Employee leave entitlement

Employee entitlement to annual leave are recognised as a liability when they are accrued to the employees. The estimated liability for leave is recognised for services rendered by employees up to the end of the reporting period.

(j) Revenue recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured, regardless of when the payment is made. Revenue is measured at the fair value of consideration received or receivable, taking into account contractually defined terms of payment.

When the Company receives payment from a customer/grantor in advance of performance, it recognises a liability equal to the amount received, representing its obligation under the contract. When the Company obtains the right to payment through its performance, this liability is reduced and the amount of the reduction in the liability is simultaneously reported as income.

Donations and interest income are recognised as income as received.

Income from fund-raising events and projects are recognised when the events take place.

SINGAPORE BOOK COUNCIL LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

31 MARCH 2025

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(k) Expenditure

All expenditure is accounted for on an accrual basis and has been classified under headings that aggregate all costs related to that activity.

Cost of generating fund

The cost of generating fund relates to those costs attributable to generating income for the Company.

Governance costs

Governance costs include the costs of governance arrangements, which relate to the general running of the Company as opposed to the direct management functions inherent in generating funds, service delivery and programme or project work. Expenditure on the governance of the charity will normally include both direct and related support costs which include internal and external audit, apportioned manpower costs and general costs in supporting the governance activities, legal advice for governing board members, and costs associated with constitutional and statutory requirements.

(l) Grants

Grants are recognised when there is reasonable assurance that the grant will be received and all attaching conditions will be complied with.

Where the grants relate to an asset, the fair value is recognised as deferred capital grants on the balance sheet and is amortised to statement of financial activities over the expected useful life of the relevant asset by equal annual instalments.

Where the grants relate to income the grants are recognised in the statement of financial activities on a systematic basis over the periods in which the Company recognises as expenses the related costs.

(m) Leases

The determination of whether an arrangement is, or contains a lease is based on the substance of the arrangement at inception date: whether fulfilment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset, even if that right is not explicitly stated in an arrangement.

SINGAPORE BOOK COUNCIL LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

31 MARCH 2025

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

(m) Leases (cont'd)

As lessee

Finance leases, which transfer to the Company substantially all the risks and benefits incidental to ownership of the leased item, are capitalised at the inception of the lease at the fair value of the leased asset or, if lower, at the present value of the minimum lease payments. Any initial direct costs are also added to the amount capitalised. Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged directly to the statement of financial activities. Contingent rents, if any, are charged as expenses in the periods in which they are incurred.

Operating lease payments are recognised as an expense in the statement of financial activities on a straight-line basis over the lease term. The aggregate benefit of incentives provided by the lessor is recognised as a reduction of rental expense over the lease term on a straight-line basis.

(n) Fund accounting

Unrestricted fund

This fund is to be used for non-specific purposes at the discretion of the Board of Directors in furtherance of the Company's objects.

Restricted fund

Restricted funds are funds subject to specific trusts, which may be declared by the donors or with their authority or created through legal process, but still within the wider objects of the Company. Restricted funds may be restricted income funds, which are expendable at the discretion of the directors in furtherance of some particular aspects of the objects of the Company.

SINGAPORE BOOK COUNCIL LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

31 MARCH 2025

3. SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the reporting date. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future.

In the process of applying the Company's accounting policies, the Board of Directors is not aware of any judgements and estimates that have a significant effect on the amounts recognised in the financial statements.

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SINGAPORE BOOK COUNCIL LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

31 MARCH 2025

4. PLANT AND EQUIPMENT

	Computer	Furniture and equipment	Leasehold improvement	Total
	S\$	S\$	S\$	S\$
<u>Cost</u>				
At 1 April 2023	20,765	4,828	17,423	43,016
Additions	-	2,160	-	2,160
At 31 March 2024	20,765	6,988	17,423	45,176
Additions	-	-	-	-
At 31 March 2025	20,765	6,988	17,423	45,176
<u>Accumulated Depreciation</u>				
At 1 April 2023	20,765	4,161	17,423	42,349
Depreciation for the year	-	1,087	-	1,087
At 31 March 2024	20,765	5,248	17,423	43,436
Depreciation for the year	-	720	-	720
At 31 March 2025	20,765	5,968	17,423	44,156
<u>Carrying Amount</u>				
At 31 March 2024	-	1,740	-	1,740
At 31 March 2025	-	1,020	-	1,020

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SINGAPORE BOOK COUNCIL LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

31 MARCH 2025

5. TRADE AND OTHER RECEIVABLES

	2025 S\$	2024 S\$
Trade receivables		
Third party	7,070	1,392
Other receivables		
Prepayments	2,865	1,477
Deposit	5,126	5,126
Interest receivable	-	107
Other receivables	1,064	-
	16,125	8,102

6. CASH AND BANK BALANCES

	2025 S\$	2024 S\$
Cash and bank balances	1,050,657	752,402
Fixed deposits	-	323,015
	1,050,657	1,075,417
Less: Restricted cash in use	(219,194)	-
Cash and cash equivalents per statement of cash flows	831,463	1,075,417

Cash and bank balances are denominated in the following currencies:

	2025 S\$	2024 S\$
Singapore Dollar	1,050,657	1,075,417

SINGAPORE BOOK COUNCIL LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

31 MARCH 2025

7. OTHER PAYABLES

	2025 S\$	2024 S\$
Accruals	21,033	17,283
Other creditors	13,605	7,895
	<u>34,638</u>	<u>25,178</u>

Other payables are denominated in Singapore Dollars.

7A. GRANTS RECEIVED IN ADVANCE

	2025 S\$	2024 S\$
At 1 April	-	-
Grants received during the year	359,400	-
Amounts taken to profit or loss	(170,003)	-
At 31 March	<u>189,397</u>	<u>-</u>

8. TOTAL FUNDS

	Unrestricted fund S\$	Restricted fund S\$	2025 Total funds S\$	2024 Unrestricted fund S\$
At 1 April	1,060,081	-	1,060,081	1,272,359
(Deficit)/surplus for the year	(246,111)	29,797	(216,314)	(212,278)
At 31 March	<u>813,970</u>	<u>29,797</u>	<u>843,767</u>	<u>1,060,081</u>

SINGAPORE BOOK COUNCIL LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

31 MARCH 2025

9. EXPENSES

	Unrestricted fund S\$	Restricted fund S\$	2025 Total funds S\$	2024 Unrestricted fund S\$
<u>Cost of generating fund:</u>				
PDE - Local speaker fees	210,898	-	210,898	92,857
PDE - Overseas speaker fees	-	-	-	43,051
PDE - Honor/ Perf fees	9,191	-	9,191	30,900
PDE - Ticketing fees	1,264	-	1,264	-
PDE - Per diem	750	-	750	550
PDE - Prize money	73,711	-	73,711	151,000
PDE - Airfare	11,104	-	11,104	16,045
PDE - Accommodation, meals	7,891	-	7,891	21,158
PDE - Local transportation	5,986	-	5,986	4,723
PDE - Venue rental	-	-	-	6,292
PDE - Equipment rental	5,504	-	5,504	286
PDE - Postage / Delivery	5,950	-	5,950	3,956
PDE - Insurance	576	-	576	600
PDE - Licensing / Royalties	373	15,000	15,373	632
PDE - Catering / Hospitality	35,647	67	35,714	30,927
PDE - Production cost	154,785	62,200	216,985	74,118
PDE - Collaterals (design / printing)	135,265	-	135,265	122,503
PDE - Photography & videography	26,272	-	26,272	38,288
PDE - Manpower	7,736	-	7,736	2,400
PDE - Outsource costs	61,622	30,000	91,622	48,679
PDE - Marketing - others	3,252	-	3,252	18,578
PDE - Marketing website	11,243	-	11,243	9,535
PDE - Media buy & others	48,780	-	48,780	1,552
PDE - Mailchimp	4,819	-	4,819	5,921
PDE - Programme audit fee	7,700	-	7,700	-
Consultancy fees and related cost for STF Project	-	-	-	152,713
	830,319	107,267	937,586	877,264

SINGAPORE BOOK COUNCIL LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

31 MARCH 2025

9. EXPENSES (CONT'D)

	Unrestricted fund S\$	Restricted fund S\$	2025 Total funds S\$	2024 Unrestricted fund S\$
<u>Cost of governance:</u>				
Staff costs:				
- Salaries & Bonus	467,695	28,435	496,130	456,291
- Contribution to Central Provident Fund	69,476	4,268	73,744	65,066
- Allowance	21,340	-	21,340	15,021
- Skill Develop Levy	926	-	926	812
- Other staff cost	4	-	4	95
Staff insurance	2,985	-	2,985	2,606
Staff training & development	19,795	-	19,795	22,401
Accounting fees	20,900	-	20,900	8,910
Professional fees	12,525	-	12,525	9,900
Depreciation	720	-	720	1,087
Equipment rental & maintenance	2,312	-	2,312	4,189
Office rent	54,586	-	54,586	54,211
Bank charges	3,328	236	3,564	2,231
Dues & subscriptions	1,993	-	1,993	4,718
General	2,557	-	2,557	1,892
Eventbrite charges	-	-	-	1,508
Internet, domain, website	4,027	-	4,027	2,489
Office F&B & amenities expenses	1,914	-	1,914	4,150
Office supplies & expenses	3,522	-	3,522	4,947
Postage & Courier expenses	540	-	540	1,245
Printing and copying	901	-	901	635
Telephone / Fax / Broadband	3,457	-	3,457	3,406
Travel - Local	1,969	-	1,969	1,014
Utilities	4,882	-	4,882	5,132
Overseas expenses	1,355	-	1,355	-
Marketing expenses	5,274	-	5,274	-
	708,983	32,939	741,922	673,956

SINGAPORE BOOK COUNCIL LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

31 MARCH 2025

10. INCOME - DONATIONS AND FUNDRAISING EVENTS

Donations and fundraising income comprised both tax and non-tax deductible receipts.

	2025 S\$	2024 S\$
Tax deductible receipts	155,074	133,833
Non-tax deductible receipts	54,064	122,479
	<u>209,138</u>	<u>256,312</u>

10A. INCOME - CHARITABLE ACTIVITIES

	Unrestricted fund S\$	Restricted fund S\$	2025 Total funds S\$	2024 Unrestricted fund S\$
Ticket sales	127,312	-	127,312	118,236
Booth package	46,267	-	46,267	7,826
Other programme income	15,400	-	15,400	-
Management fees	17,840	62,500	80,340	-
	<u>206,819</u>	<u>62,500</u>	<u>269,319</u>	<u>126,062</u>

11. OTHER INCOME

	2025 S\$	2024 S\$
Interest income	950	9,639
Other income – Non programme	10,474	2,547
Others	679	5,573
CPF Transition Offset	290	451
Wage Credit / Special Employment Credit	-	15
	<u>12,393</u>	<u>18,225</u>

12. INCOME TAX

The Company is an approved charitable organisation under the Charities Act. It is exempted from income tax for the financial year under the provision of the Income Tax Act, Cap. 134.

SINGAPORE BOOK COUNCIL LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

31 MARCH 2025

13. RELATED PARTY TRANSACTIONS

In addition to the related party information disclosed elsewhere in the financial statements, the following significant transactions between the Company and its related parties took place during the financial year at terms agreed between the parties concerned:

	2025 S\$	2024 S\$
<u>Compensation of key management personnel</u>		
Director's remuneration	146,537	161,272

Director's remuneration includes salary and bonus of S\$130,650 (FY2024: S\$144,255) and employer's CPF of S\$15,887 (FY2024: S\$17,017).

The directors of the Company are considered to be key management personnel of the Company. Except as disclosed above, the directors of the Company have not received any remuneration in the current and previous financial year.

14. OPERATING LEASE COMMITMENT

The Company has entered into operating lease arrangement on its office premises. The lease has an average tenure of 3 years. At the end of the financial year, the total future minimum lease payments commitment under non-cancellable operating lease are as follows:

	2025 S\$	2024 S\$
Not later than one year	54,586	54,586
Later than one year but not later than five years	18,195	72,781
	<u>72,781</u>	<u>127,367</u>
Minimum lease payments under operating lease recognised as an expense during the year	<u>54,586</u>	<u>54,211</u>

15. UNRECORDED TRADE RECEIVABLE

As at 31 March 2025, the Company has an unrecorded trade receivable related to its role as a subcontractor for the SG EcoFund programme. While 50% of the services have been delivered and expenses incurred, the initial payment is currently on hold as the main contractor's grant funds are insufficient. Management has determined that an inflow of economic benefits, estimated at \$24,760 is uncertain. This amount is expected to cover the costs incurred for the programme.

The Company will continue to monitor the situation and will recognise the revenue when it becomes probable to be received.

SINGAPORE BOOK COUNCIL LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONT'D)

31 MARCH 2025

16. MANAGEMENT AND AVOIDANCE OF CONFLICT OF INTEREST

The Company has established conflict of interest policy and declaration for directors and staff. Directors and staff are required to make full disclosure of interests, relationships and holdings that could potentially result in a conflict of interest, and abstain from discussions, and decision making when faced with conflict of interest situations.

17. AUTHORISATION OF FINANCIAL STATEMENTS

The financial statements of the Company for the financial year ended 31 March 2025 were authorised for issue in accordance with the directors' resolution dated 25 September 2025.